Ontario Review Board

Annual Report

Fiscal Reporting Period April 1, 2017 - March 31, 2018



TABLE OF CONTENTS

Message from the Chair	3
Overview of the Ontario Review Board	4
Jurisdiction of the Ontario Review Board	5
Organization of the Ontario Review Board	6
Increasing Complexity of Board Hearings	7
Performance Measures and Targets	8
By Way of Summary	12
Members of the Board	13
Review Board Personnel	17
Financial Information	18

Ontario Review Board Office of the Honourable Mr. Justice Richard D. Schneider

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Message from the Chair

Once again, this past year has brought to the Ontario Review Board a great number of hearings regarding individuals with verdicts of either Unfit to Stand Trial or Not Criminally Responsible (NCR) on account of mental disorder. This is so even though many prospective NCR verdicts are obviated through the provincial diversion program. Our data confirms that mentally ill individuals becoming involved with the criminal justice system remains a significant concern.

At the same time we are aware of the efforts being made with innovative programs to 'divert' many of these people out of the courts and Review Board systems earlier in the process. I am of the view that these efforts have great potential. In particular, there is the work of the various Mental Health Courts, the Ministry of the Attorney General's 'Diversion of Mentally Disordered Accused', and various 'pre-arrest' diversion strategies which are proving to be very effective.

As I am at the six year mark as Chair of the ORB we have, as indicated last year, made considerable progress and have identified three key target objectives which we have kept in focus and have been improving over the past three years:

- 1. Reduction in hearing times through more extensive pre-hearing conferencing,
- 2. Reduction in the time from hearing to the production of our Reasons (with 4 weeks being the goal),
- 3. Reduction in the number of adjourned hearings, accomplished through:
 - More extensive pre-hearing conferencing, and
 - ii. Scheduling of hearings 9 months in advance (so as to avoid parties' 'conflicts')

Meanwhile, the Review Board continues to fulfill its statutory mandate as set out in Part XX.1 of the Criminal Code of Canada, complemented by its strong membership and supported by a very effective administrative office. All are dedicated to conducting efficient hearings all within the legislated time lines.

The Honourable Mr. Justice Richard D. Schneider

Overview of the Ontario Review Board

The Ontario Review Board is a unique tribunal that, with its counterparts, forms a critical component of the Canadian justice system. While it operates within the province of Ontario, the Ontario Review Board is not governed by provincial legislation, but by federal legislation.

Established under Part XX.1 of the *Criminal Code*, the role of the Ontario Review Board is clearly defined as follows:

"A Review Board shall be established or designated for each province to make or review dispositions concerning any accused in respect of whom a verdict of not criminally responsible by reason of mental disorder or unfit to stand trial is rendered, and shall consist of not fewer than five members appointed by the Lieutenant Governor in Council of the province..." (Part XX.1)

While the role of each Review Board is the same from province to province, the *Criminal Code* states that "a Review Board shall be treated as having been established under the laws of the province." This statement recognizes the fact that the efficiency and effectiveness of each Board in each province hinges on its connection to the province's psychiatric facilities and mental health delivery system.

The Ontario Review Board's procedures are directed solely by the *Criminal Code* and the *Public Inquiries Act*. Unlike adjudicative agencies that are created by provincial statute, the Ontario Review Board is not subject to the provisions of the *Statutory Powers Procedure Act*. Appeals from decisions of the Ontario Review Board are made to the Court of Appeal for Ontario.

Jurisdiction of the Ontario Review Board

The Ontario Review Board has jurisdiction over individuals, referred to in the *Criminal Code* as "accused," who the Ontario courts have found to be either unfit to stand trial (unfit), or not criminally responsible (NCR) on account of mental disorder for the commission of a criminal offence.

Individuals found to be unfit to stand trial continue to be subject to the jurisdiction of the Ontario Review Board until it finds them fit to stand trial. At that time, they are returned to the court and if the court confirms that verdict, their cases proceed in the normal course.

In dealing with accused found not criminally responsible on account of mental disorder, the Ontario Review Board's responsibility is to hold a hearing and to make a disposition for each accused under its jurisdiction, taking into consideration the "need to protect the public from dangerous persons, the mental condition of the accused, the reintegration of the accused into society and the other needs of the accused."

These complex factors must be considered at each hearing conducted by the Ontario Review Board. They affect both the liberty of individuals and the safety of the public. The importance of the Ontario Review Board's decisions as they relate to these basic human rights is further underlined by the fact that appeals from the Ontario Review Board's decisions are made directly to the Court of Appeal for Ontario.

Decisions of the Ontario Review Board are referred to as dispositions. Following a hearing, the Ontario Review Board renders one of three dispositions:

- 1) An absolute discharge
- 2) A discharge subject to conditions; or
- 3) Detention in a hospital, subject to conditions.

For those detained in hospital, the Ontario Review Board issues a warrant for detention as set out in the *Criminal Code*.

Other than absolute discharges, dispositions of the Ontario Review Board are to be reviewed by the Ontario Review Board at least once every twelve months.

Parties to a hearing typically include the accused, the person in charge of the hospital in which the accused is or may be detained or to which the accused reports, and a representative of the Attorney General. Other persons who have a substantial interest in protecting the interests of the accused may be made a party if the Ontario Review Board is of the opinion that it is just to designate such persons as parties.

Organization of the Ontario Review Board

In carrying out its mandate as directed by the *Criminal Code*, the Ontario Review Board operates in a fashion similar to the courts.

As of March 31, 2018, the Ontario Review Board had 168 members. In addition to a full time Chair, the Ontario Review Board's part time members include 40 alternate chairs, 23 legal members, 61psychiatrists, 16 psychologists, and 27 public members. All are residents of Ontario. The members of the Ontario Review Board are appointed by Order-in-Council.

Board Composition

The *Criminal Code* stipulates that the Chairperson must be a judge of the Federal Court or of a provincial superior, district or county court, or a person who has retired from or is entitled to be appointed to such a judicial office. "Chairperson" by definition includes not only the Chairperson as appointed by the provincial Cabinet, but also any other qualified member whom the Chairperson designates as an "alternate chairperson" to act on the Chairperson's behalf. In Ontario, the Chair usually appoints alternate chairs who are lawyers with 10 years' experience, judges or retired judges.

The *Criminal Code* also specifies that a quorum for a hearing consists of three Ontario Review Board members. Each panel must have a Chairperson or alternate chairperson, a psychiatrist and any other member. The Ontario Review Board usually sits in panels of five consisting of the Chair or alternate chair, two psychiatrists, or one psychiatrist and one psychologist, a legal member and a public member.

Board Hearings

An initial hearing, held after an individual has been found unfit to stand trial or not criminally responsible on account of mental disorder for the commission of a criminal offence in court, is usually conducted in the hospital where the accused is detained or directed to attend, or in a court house. The Ontario Review Board no longer holds hearings in jails or detention centres. The Ontario Review Board is required by statute to hold an initial hearing within 45 or 90 days following the verdict of the court.

An annual hearing is required for those accused who are already subject to the Ontario Review Board's jurisdiction. Annual reviews are conducted in the provincially-designated psychiatric facility where the accused is detained or reporting, in a courtroom, or in other meeting rooms open to the public.

Those who are declared to be unfit to stand trial must be represented by counsel at hearings conducted by the Ontario Review Board, and most accused persons found not criminally responsible on account of mental disorder for the commission of a criminal offence are also represented by counsel. At each hearing, evidence from the hospital where the accused is detained or to which an accused is required to report is considered along with other evidence which may be adduced. Following deliberation by the panel who has conducted the hearing, a written disposition and the written reasons for that disposition are issued.

Increasing Complexity of Board Hearings

We have been able to attenuate considerably the trend toward longer and more complex hearings which we had been experiencing over the past several years. While our hearings are complex, most of our hearings are now completed within the allotted time slot. This has been accomplished through more effective use of pre-hearing conferences which serve to obviate much of what might otherwise have been litigated. It remains the case that most parties to the Board's hearings are represented by counsel.

Continued guidance from the Court of Appeal assists the Board in providing fair hearings to the people under its jurisdiction. Appellate decisions in the past fiscal year reiterated the obligation of the Board to convene timely hearings, especially where restrictions of liberty have resulted. Appellate decisions both articulate the expectations of the court and clarify the Board's statutory mandate; however they can increase the obligations upon the Board's operation.

Since the amendments to the *Criminal Code* in 2006, and continuing to date, more administrative time is required to meet the Board's responsibility to victims, and to provide them with information about the Board. The Board's data-base of notified victims now surpasses the number of accused persons under the Board's jurisdiction. Now that Bill C-14 has come into force (July 11, 2014) our obligations in this regard have added considerably to the time required to manage our case load. The Board is now being required to notify victims whenever an accused is either absolutely or conditionally discharged, every time the Board sends a High Risk Accused ('HRA') to court for review and every time the Board receives a new accused with a verdict of NCR. The Board must also ensure victims receive Notices of Hearings, Dispositions and Reasons, as well as Notice that hearings have been adjourned or re-scheduled in order to permit the timely filing of victim impact statement.

New Accused (NCR and Unfit)

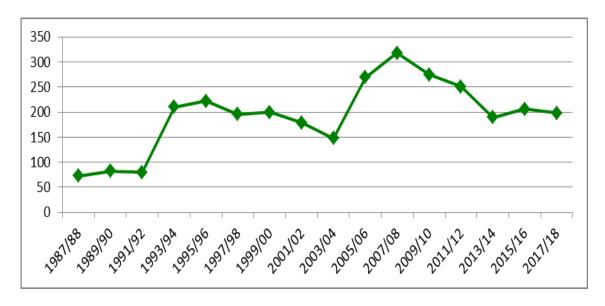


Figure 1 - Number of New Accused in the system (Biennial)

2017/18	198
2015/16	206
2013/14	189
2011/12	251
2009/10	275
2007/08	318
2005/06	269
	148
2003/04	
2001/02	179
1999/00	200
1997/98	196
1995/96	222
1993/94	210
1991/92	80
1989/90	82
1987/88	73

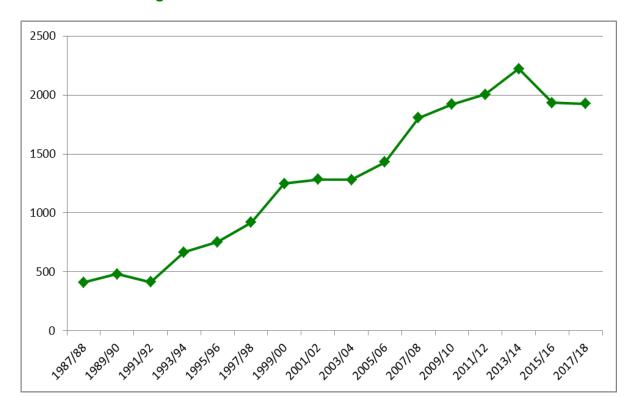
Performance Measures and Targets

The core business of the Ontario Review Board is to conduct hearings and issue dispositions in accordance with the *Criminal Code* within the mandatory timeframes - 45 or 90 days after the verdict is rendered, and at least annually thereafter.

During the fiscal year 2017-2018 the courts found 50 accused to be unfit to stand trial and 148 not criminally responsible on account of mental disorder for the commission of a criminal offence for a total of 198 new accused coming under the jurisdiction of the Board (see Figure 1).

The ongoing influx of new accused continues to have a significant financial impact on the Ontario Review Board. The initial hearings for these new accused are more expensive to convene as they must be scheduled on an *ad hoc* basis and typically require more travel and accommodation. The hearings are held where the accused is being detained or resides. These matters are usually heard singly rather than organized with a group of other cases as are the annual hearings because they need to be conducted within 45 days of the court verdict. There had often been adjournments when insufficient information was available as to the mental condition of the accused or what, if any, threat the accused posed to the safety of the public. To address this last problem, pre-hearing conferences are initiated for all initial hearings where the accused is either detained in jail or living in the community, in order to narrow issues, determine if an assessment is required, and witnesses need to be called. Where an accused is not connected to a hospital at the time of an initial hearing the ORB ensures that there is sufficient information to conduct a hearing.

Number of Hearings



2017/18	1926
2015/16	1934
2013/14	2222
2011/12	2004
2009/10	1920
2007/08	1805
2005/06	1430
2003/04	1282
2001/02	1283
1999/00	1248
1997/98	920
1995/96	753
1993/94	668
1991/92	415
1989/90	482
1987/88	410

Figure 2 - Number of Hearings (Biennial)

After making a disposition, the Ontario Review Board must review that disposition within 12 months and every 12 months thereafter until such time as the Board cannot conclude that the accused remains a significant threat to the safety of the public.

In addition to initial hearings and annual hearings, the *Criminal Code* provides for a discretionary early review of a disposition at the request of any party. An early review is mandatory if requested by the hospital or if an individual's liberties are restricted for more than seven days. The total number of all hearings conducted by the Board in 2017- 2018 was 1926 (see Figure 2).

Absolute Discharges



2017/18	136
2015/16	106
2013/14	129
2011/12	112
2009/10	105
2007/08	88
2005/06	131
2003/04	135
2001/02	96
1999/00	111
1997/98	40
1995/96	39
1000,00	
1993/94	31
1993/94	31 36
1991/92	36

Figure 3 – Absolute Discharges (Biennial)

Accused persons that are not criminally responsible or under the former term, Not Guilty by Reason of Insanity (NGRI), remain under the jurisdiction of the Ontario Review Board until such time as they are granted an absolute discharge by the Board. In 1999 the Supreme Court decision in *Winko* clarified the test for an absolute discharge, and the Ontario Review Board experienced a significant increase in the number of absolute discharges it granted (see Figure 3).

Those found Unfit to Stand Trial remain under the jurisdiction of the Board until such time as the court either finds the accused fit to stand trial or until the court grants a stay (if it finds the unfit accused both permanently unfit and not a significant threat to the safety of the public).

Number of Accused Under Board's Jurisdiction



As a result of *Winko*, the Ontario Review Board experienced more equilibrium between the number of accused entering the system, and those exiting via absolute discharge, although the Board continues to see an annual increase in the total number of accused persons under its supervision in recent years.

Variables such as amendments to the *Criminal Code*, court decisions, intake hearing fluctuations, and rate of discharge dictate the Ontario Review Board's workload, which can fluctuate dramatically from month to month. The Ontario Review Board overall meets its demanding schedule and delivers quality service.

Occasionally the Board exceeds the deadline for a hearing, but this represents a small percentage of overall scheduled hearings. Reasons for an adjourned hearing include:

- Adjournment at the request of a party;
- Adjournment to obtain evidence or an assessment:
- Failure of the Board to be notified of new accused;
- Clerical error.

The Ontario Review Board continues to pursue methods of increasing the efficiency of its operations and processes, and the delivery of a high quality of service.

By Way of Summary

As can be seen from the number of hearings conducted during the 2017-2018 year, the Ontario Review Board is continually challenged to provide hearings in accordance with the legislated timelines while also providing a high quality of service.

Each year the Board is able to achieve these timelines in the vast majority of cases, as we did in 2017-2018, while integrating a significant number of new accused persons into the existing work load.

Pre-Hearing Conferences

In recognizing that with the increasing complexity of hearings come increased costs, we have implemented a pre-hearing conference process for any case that is identified by the Board or any party as requiring more than 1.5 hours of hearing time. This process has allowed the Board over the past year to best maximize the time allotted for annual review hearings. An experienced alternate chair is assigned to meet with all counsel to rationalize time requirements, and to define the issues in order to improve the hearing process. Pre-hearing conferences ensure that we act in a proactive manner to identify and narrow issues, and to allot appropriate resources to cases that have greater complexity.

Pre-hearing conferences are also initiated for all initial hearings where the accused was either detained in jail or living in the community, in order to narrow issues, determine if an assessment is required, and witnesses need to be called. Where an accused is not connected to a hospital at the time of an initial hearing the ORB will have to ensure that there is sufficient information to conduct a hearing.

In 2017-2018 the Board conducted 356 (190 initials, 166 annuals) pre-hearing conferences.

Education and Communication

In keeping with our commitment to provide a high quality of service and expertise for the community and the accused persons who come before the Board, we have remained vigilant in communicating changes in the law and forensic psychiatry/psychology to all members throughout the year. These are often distributed in memorandums, or meetings with alternate chairs and legal members. As well our yearly education seminars tackle topical issues in the forensic field and are directed to better inform our members with the most up to date evidence and practices concerning forensic patients.

Finally, we communicate with courts and consult on issues that may arise at the time that an accused person is found NCR or unfit, and maintain an ongoing dialogue with the Courts to enhance the timeliness and quality of service provided to the community and the accused persons who come within our jurisdiction.

The Board is thankful for the cooperation we receive from the Courts and the Ministry in helping us achieve these goals. We look forward to reporting on more achievements next year.

Members of the Board

Member	Date First	Date Current
	Appointed	Term Expires
Chair The Honourable Mr. Justice R. D. Schneider*	June 27, 2012	June 12, 2022
Alternate Chairs (& Legal Members)		
The Honourable R. Armstrong	May 29, 2013	December 31, 2018
Ms. L. Banks	October 20, 2010	October 19, 2020
The Honourable W. Bassel	December 10, 2014	December 9, 2019
Mr. G. Beasley*	January 9, 2013	January 8 ,2023
Mr. R. Bigelow*	January 15, 2016	January 14, 2021
Dr. H. Bloom*	January 25, 1990	September 30, 2022
Ms. J.J.D. Burnside	May 4, 2005	May 3, 2021
Ms. J. Cameron*	January 9, 2013	January 8, 2023
Mr. P. Capelle	January 5, 2015	January 4, 2020
Ms. Kathryn Chalmers	October 20, 2010	October 19, 2020
Ms. K. Chown	April 8, 2009	April 7, 2019
Mr. R.G. Coates	February 7, 2007	February 6, 2022
Mr. W.B. Donaldson Ms. C. Fromstein*	June 25, 2003	June 24, 2021
	August 25, 2004 November 3, 2004	August 24, 2022 November 6, 2022
Mr. J. Goldenberg* The Honourable G. Y. Goulard	June 30, 2000	June 21, 2021
Ms. R. Grinberg	April 11, 2006	April 10, 2021
Mr. P. Hageraats	April 2, 2014	April 1, 2019
Mr. J. Hodgson	December 17, 2013	December 16, 2018
Ms. S. Kert	April 29, 1999	December 31, 2018
The Honourable J.M. Labrosse	May 14, 1997	May 13, 2021
Ms. Michele Labrosse	November 3, 2009	November 24, 2019
Ms. J.A. Leiper	April 2, 2008	December 31, 2018
Ms. C. MacDonald	March 25, 2009	March 24, 2019
Mr. C.M. MacIntyre	February 18, 2004	February 17, 2021
Mr. T.J. Madison *	June 20, 2007	June 19, 2019
Mr. F. McArdle	December 17, 2013	December 16, 2018
The Honourable Mr. Justice D.J. McCombs*	February 27, 2008	February 26, 2023
The Honourable N.D. McRae	August 8, 2005	August 7, 2019
Ms. W. Miller	September 30, 2009	September 29, 2019
Ms. J. Mills	December 17, 2013	December 17, 2018
Mr. J. A. Neuberger	June 19, 2002	February 20, 2021
Ms. E.J. Polak	June 17, 2009	June 16, 2019
Mr. R. Richardson	December 4, 2013	December 3, 2018
The Honourable A. Roy	January 28, 2015	January 27, 2020
Mr. I. Scott	January 5, 2015	January 4, 2020
Ms. L. Stam	May 6, 2009	May 5, 2019
Mr. R. Steinberg *	July 15, 2005	July 14, 2019
Ms. L. Stoyka Mr. J. Weppler	March 25, 2009 November 3, 2010	March 24, 2019 November 2, 2020
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Legal Members

Ms. J. Briscoe Mr. A. Cader

Mr. L. Calzavara Dr. K. Connidis*

The Honourable Mr. Justice R. DelFrate

Mr. H. Dhillon Mr. G. Evans

The Honourable Mr. Justice A. Gans

Mr. B. Garrow

The Honorable Mr. Justice W. Gorewich

The Hon. S. Goudge Mr. J. Hanbidge* Mr. S. Hebscher

Mr. C. Herold

The Honourable R. Kealey*

Ms. A. La Viola

The Hon. D. MacKenzie

Mr. L. Morphy

The Hon. D. Rutherford

Mr. M. Segal * Mr. M. Shore Ms. J. Trehearne Mr. J. Weinstein

Psychiatrists

Dr. A.G. Ahmed*

Dr. Y. Alatishe

Dr. G. Azadian

Dr. M.H. Ben-Aron

Dr. B. Bordoff *

Dr. D. Bourget

Dr. D.H. Braden

Dr. J.M.W. Bradford

Dr. R. Buckingham

Dr. L.E. Cappe

Dr. G.A. Chaimowitz

Dr. R. D. Chandrasena

Dr. S. Chatterjee

Dr. S. Cohen

Dr. E. Coleman

Dr. P.E. Cook

Dr. A. Côté

Dr. I. Côté*

Dr. S.A. Darani

Dr. P.L. Darby

Dr. K.D. DeFreitas *

Dr. G. Eayrs

Dr. J. Ellis*

February 15, 2017 April 18, 2011 January 28, 2015 February 24, 2016 January 13, 2010 November 5, 2008 January 5, 2015

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June 12, 2022

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April 25, 2019

November 20, 2022

Dr. L. Faucher * Dr. J. P. Fedoroff * Dr. J.C. Ferencz * Dr. F.W. Furlong Dr. D.A. Galbraith Dr. G. D. Glancy Dr. J.A.C. Gojer Dr. K. Hand Dr. R.W. Hill Dr. S.J. Hucker * Dr. W. Johnston * Dr. A.D. Jones Dr. E. Kingstone Dr. P.E. Klassen Dr. O. Kolawole Dr. A. Kolodziej * Dr. W.J. Komer Dr. C. Krasnik Dr. R. Kunjukrishnan * Dr. S. Lessard * Dr. M. Marshall Dr. M. Mathias Dr. A. McDonald * Dr. P. D. Norris Dr. D. Pallandi Dr. M.V.A. Prakash * Dr. P. J. Prendergast * Dr. L. Ramshaw Dr. J. Rootenberg Dr. A. Seif Dr. R.R.B. Sheppard * Dr. G.S. Sidhu Dr. W.R. Surphlis Dr. S. Swaminath * Dr. T. Verny * Dr. Z. Waisman Dr. H. Ward *

Psychologists

Dr. S. Woodside

Dr. J. Watts

Dr. T. Wilkie

Dr. R.B. Cormier *
Dr. P. Firestone
Dr. J. Freedman
Dr. G. B. Jones
Dr. L.O. Lightfoot
Dr. L.C. Litman
Dr. W. Loza

Dr. M. Mamak *

February 27, 2008 October 17, 2001 December 4, 1996 October 4, 2000 November 3, 1994 March 1, 1988 October 21, 1998 November 3, 2010 December 15, 2004 December 11, 1996 April 2, 2008 October 6, 1999 January 13, 1995 October 13, 1999 April 26, 2017 August 21, 2003 February 5, 1997 January 28, 2015 December 4, 1996 February 27, 2008 June 27, 2007 May 31, 2017 August 24, 1998 October 9, 2002 March 1, 2006 August 24, 1998 June 12, 1992 December 9, 2009 June 22, 2006 June 27, 2007 December 11, 1996 December 7, 1994 March 30, 1999 December 8, 1993 January 9, 2013 January 15, 2007 February 24, 2016 March 1, 2017 April 22, 2009 May 4, 2011

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December 1, 2022 October 17, 2021 October 21, 2019 March 30, 2021 February 3, 2022 February 24, 2022 July 4, 2021 January 26, 2023 Dr. G. Nexhipi *
Dr. D. Nussbaum
Dr. D.J. Simourd
Dr. S. Southmayd
Dr. G.M. Turrall
Dr. C.D. Webster
Dr. S.E. Wiseman
Dr. P.N. Wright

March 20, 2002 December 3, 1997 December 1, 2004 September 24, 2008 February 24, 1993 December 13, 2000 August 25, 2004 August 24, 1998 December 31, 2018 March 23, 2022 November 30, 2022 September 23, 2018 February 28, 2022 March 23, 2022 August 24, 2022 August 23, 2022

Public Members

Mr. W. Apted *
Mr. S. Auty
Ms. D. Belanger-Corbin
Ms. K. Brisson

Ms. N. Boivin Mr. A. Bouvier

Mr. J. Cyr Mr. T. Elek Mr. W. Gee * Ms. I. Harris Rev. W. A. Jupp Ms. D. Kindiak

Dr. Y. Khaliq Ms. N. Lemieux-McKinnon

Ms. N. Lemieux-M Ms. D. Lemmon Ms. M. Linton * Ms. C.E. Little * Dr. L.L.Q. Lum * Mr. Y. Mahdavi * Ms. R. MacIntyre Ms. K.A. Maharaj

Mr. K. Makin Mr. K. Makin Ms. C. McGrath Ms. L. Montgomery Ms. B. Murray

Ms. B. Naegele *
Ms. S. Noel
Mr. A. Okon *
Ms. J.J. Roy *
Mr. P. Schur
Ms. T. Shecter

Ms. L. Steadman Ms. E. Stone

Dr. G. Thomas Mr. K. Turner March 11, 2015 September 29, 2010

June 14, 2017 July 11, 2017 March 11, 2009 March 23, 2016 January 9, 2013 May 16, 2007 January 31, 2008 April 5, 2017 May 2, 2007 August 17, 2017

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December 20, 2019

April 4, 2019 April 25, 2019 May 14, 2017

^{*} Under O. Reg 88/11 of the Adjudicative Tribunal Accountability, Governance and Appointments Act, members were reappointed using an Automatic Waiver Form.

Review Board Personnel

As of March 31, 2018

Name Position

The Honourable Mr. Justice Richard D. Schneider Chair

Joe Wright Legal Counsel

Angie Baggetta Registrar and Senior Manager

Manny Tan Deputy Registrar

Jolanta Tuz Executive Assistant (A)

Rhea Duketovsky Coordinator, Business Operations (A)

Slobodan Grbic Board Order Administrator (A)

Fran Bolton Board Order Administrator

Amsale Mamo Board Order Administrator

Sosan Haidari Case Coordinator

Puja Karia Case Coordinator

Stacey Seto Case Coordinator (A)

Carolyn Nguyen Case Coordinator

Antonia Virzi Distribution Coordinator (A)

Raymond Duong Distribution and Records Clerk

Inna Eskin Administrative and Financial Assistant

Sophie Goldenberg Bilingual Receptionist/Secretary

Shukla Fuad Secretary to Chair/Counsel

Michael Corrales Systems Officer (A)

Financial Information

Financial Information

2017-18 Expenditures by Standard Account

Description	ion Allocation		Surplus/(Deficit)
Salaries & Wages	855,100	1,271,432	-416,332
Benefits	99,100	191,369	-92,269
Transportation &			
Communications	527,800	639,585	-111,785
Services	5,525,500	4,670,956	854,546
Supplies & Equipment	56,600	36,655	19,945
Total	7,064,100	6,809,997	254,104

2017-18 Expenditures by Function

Function	Expenditures
Salaries & Wages	1,271,432
Employee Benefits	191,369
Administration & Hearings	
Support	203,635
Annual Hearings	3,451,126
Initial Hearings	989,131
Education	272,947
Adjudicative Operations	163,383
Information Systems	62,567
ORB Accommodation	204,407
Total	6.809.997

Other Direct Operating Expenses (not including salaries, wages and accommodation)

